

Distinct Revenue-Intense Growth Strategy Delivers Strong Development Results

↑ 1.4 %	↑~2%	↑ 2.6%	98 %	
upscale, midscale,	Choice legacy brands revenue intense unit growth	International unit growth	Franchisee voluntary retention rate	
	_	extended stay brand from ned in 2023 – a record year	J.D. Power (WoodSpring Suites)* for Choice	
Extending the Lead in Extended Stay		 Record year for Suburban Studios, with 25 openings Record year for WoodSpring Suites, with 24 openings 		
	-	ites, expanded pipeline to	66 properties , with an additional 16	
	-	and from J.D. Power (Camb		
Upping the Game in Upscale		 19 opened Ascend Hotel Collection properties 		
		• 74 open Cambria hotels (9 openings in 2023)		
Growing Even More in the Core		 33 Comfort openings – the most in a single year since 2019 35 Quality Inn openings 		
		n franchise agreements a	warded	
	-	l bookings – legacy Radis November 2023	son Americas brands, YoY from	
Rapid Integration Setting the Stage fo	• ^ 36% digita November		& Suites, YoY from August to	

New Growth

• **19 new Country Inn & Suites franchise agreements awarded in 2023** (most since 2016), with 10 of those awarded in December alone

Expanding the 'International' in Choice Hotels International

- +2.6% unit growth in 2023 one of the most successful years for international development
- Extended Strawberry master franchise agreement and executed distribution partnership with Sercotel
- **Doubled French footprint** (+33 properties in 2024-2025) signed agreement with Zenitude Hotel Residences
- Acquired franchise rights for City Edge Apartment Hotels (Australia)

* Based on the J.D. Power 2023 North America Hotel Guest Satisfaction Index Study

Please read the Company's recent press release "Choice Hotels International Celebrates Year of Accelerating Growth" for more information and a forward-looking disclaimer available at: https://media.choicehotels.com/2024-01-17-Choice-Hotels International-Celebrates-Year-of-Accelerating-Growth.